



# The Why

"Industry push towards continuously introducing novel and more complex products in manufacturing plants worldwide"

#### Challenges:

- How to deal with more complex products that needs to be produced faster and faster?
- How to more accurately forecast resource planning after introduction?



#### Previous work

Master thesis already explored this relationship with a low-tech LEGO experiment (Dooper et al., 2022)

Here participant had to assemble Model A before continuing to Model B. Each model is assembled iteratively for 5 times. The models differ in complexity

Small sample group (n = 8)





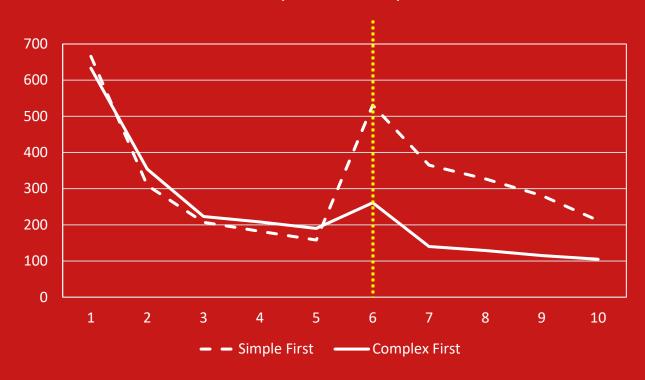
Model A

Model B

Dooper, D., Etman, P.L.F.P., Alblas, A.A., 2022. Quantifying the Impact of Product Changes on Manufacturing Performance, in: DS 121: Proceedings of the 24th International DSM Conference (DSM 2022), Eindhoven, The Netherlands, October, 11 - 13, 2022. The Design Society, pp. 38–47. https://doi.org/10.35199/dsm2022.05



# Greater uptick in Cycle Time when engineering change occurs from simple to complex variant.









"Increasing one's capacity to take effective action as a result of gained experience."





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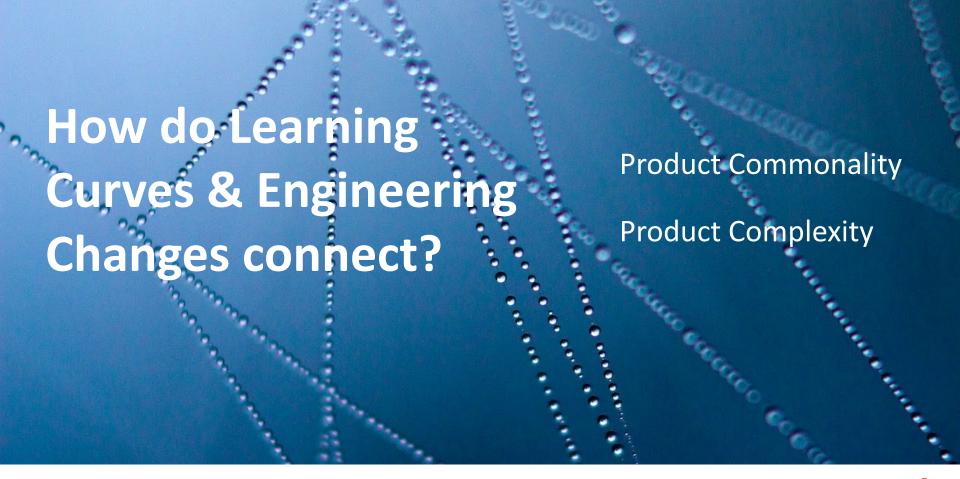
#### **Learning Curves**

Learning Curves are a mathematical representation of a worker's performance on repetitive tasks.

It quantifies the relationship between performance & gained experience (learning).

Proven to be an effective tool to monitor individual workers' performance when performing repetitive tasks, leading to a reduced process loss due to a lack of experience during the first production cycle after engineering changes



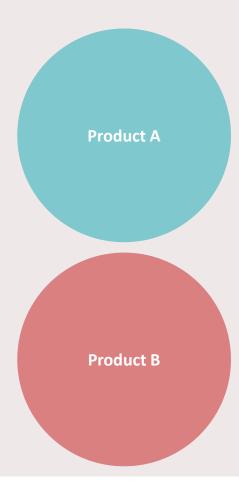




## **Product Commonality**

Engineering changes are often incremental and new improved products often share a large set of components with their predecessor.

This overlap of components can be called product commonality.

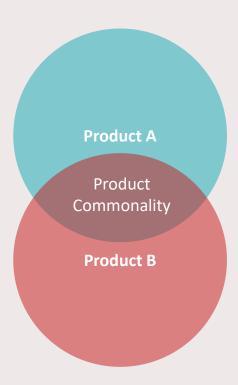




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## **Product Complexity**

A product's Structural Complexity C can be quantified using 3 properties of the system (Sinha et al., 2014):

- Individual Component Complexity  $\alpha_i$ 1.
- Interface Complexity  $\beta_{i,i,k}$
- 3. Topological Complexity A

$$C = \sum_{i=1}^{n} \alpha_i + \sum_{i=1}^{n} \sum_{j=1}^{n} \sum_{k=1}^{m} \beta_{i,j,k} \cdot \frac{E(A)}{n}$$

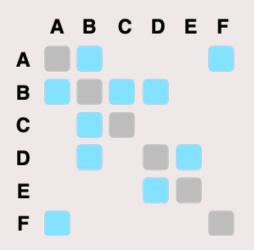
Sinha, K., 2014. Structural complexity and its implications for design of cyber-physical systems. Massachusetts Institute of Technology. PhD Thesis.



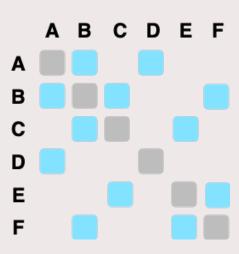
## Quantification of parameters with DSM

## **Product Commonality**

**Product Complexity** 







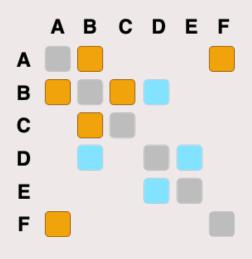
Product B



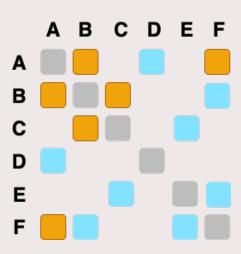
## Quantification of parameters with DSM

## **Product Commonality**

**Product Complexity** 







Product B

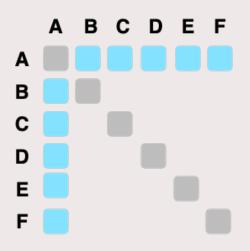


#### Quantification of parameters with DSM

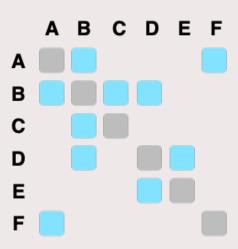
**Product Commonality** 

#### **Product Complexity**

Topological Complexity is quantified using DSMs, individual component & interface complexity through expert elicitation.



System A with 
$$E(A) = 4.47$$



System B with E(A) = 6.90



# Design Requirements new experiment

DR1 Scalability DR2 True experimental design DR3 Differentiate in both product complexity (isolated) & commonality Direct feedback for errors DR4 DR5 Mitigating effects of psychomotor learning DR6 Exact assembly behavior logged Assembly time logged DR7 DR8 Gamification Elements to mitigate dropout & distraction



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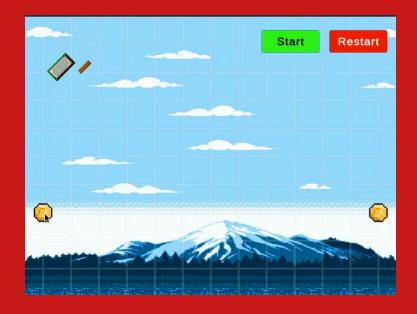
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## **Build a Bridge Experiment**

For this experiment participants need to build a bridge model between two points for 5 iterations before moving to another bridge model. Models vary in complexity & commonality.

- Virtual experiment allows for easy distribution
- Experiment isolates complexity metric to only structural complexity
- Gamification elements present to mitigate dropout & distraction
- Different assembly sequences show learning





## **Next Steps**

#### September – October 2023

Build a robust virtual experiment development suitable to roll out to a large sample group.

#### **November 2023**

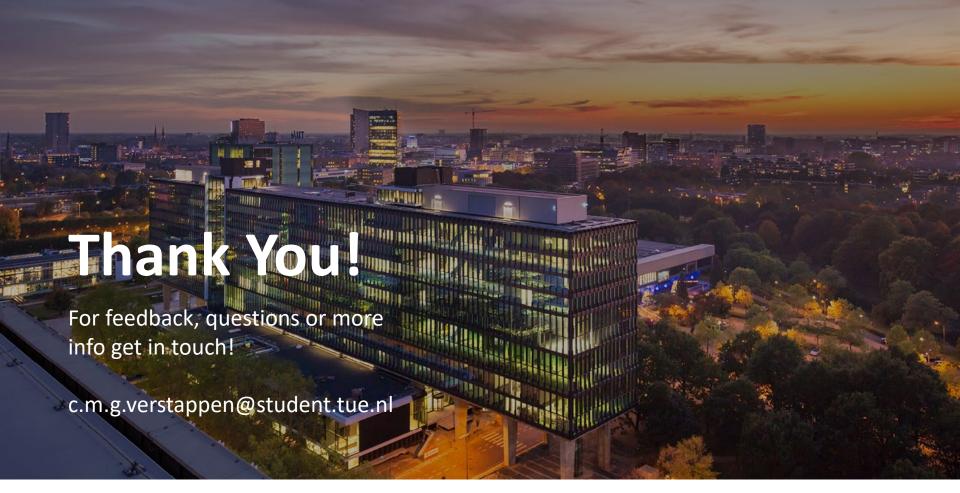
Experiment will be distributed to approx. 120 students with diverse engineering backgrounds.

#### January - February 2024

Finalization Master's Thesis about the relationship between learning curves and engineering changes









# Changing strategy improves assembly times

**Iteration 1** 24.08 sec

**Iteration 2** 21.94 sec

**Iteration 3** 20.05 sec

